

### **PUBLIC POWER CORPORATION S.A.**

#### **Annual Results 2006**

Athens, March 27 2007



Highlights of 2006

Dr. Takis Athanasopoulos, Chairman and CEO

**Financial Results** 

Mr. George Angelopoulos, CFO

**Strategic Priorities** 

Dr. Takis Athanasopoulos, Chairman and CEO

# Highlights of 2006

Dr. Takis Athanasopoulos Chairman of the Board, and Chief Executive Officer



- New management appointments
  - -Dr. Takis Athanasopoulos, Chairman & CEO
  - -Mr. George Angelopoulos, CFO
  - -Mr. Grigoris Antonopoulos, Human Resources General Manager
- Average tariff increase of 4.8% implemented in the summer (Aug 2006)
  - -However, did not fully reflect underlying cost increases
  - —EBITDA for 2006 was € 740MM from € 901 MM in 2005
- Forced shift to more expensive generation mix
- Ptolemais outage
- Net debt constant at € 3,755 MM

## **Financial Results**

Mr. George Angelopoulos Chief Financial Officer

## Summary Financial Results: P&L

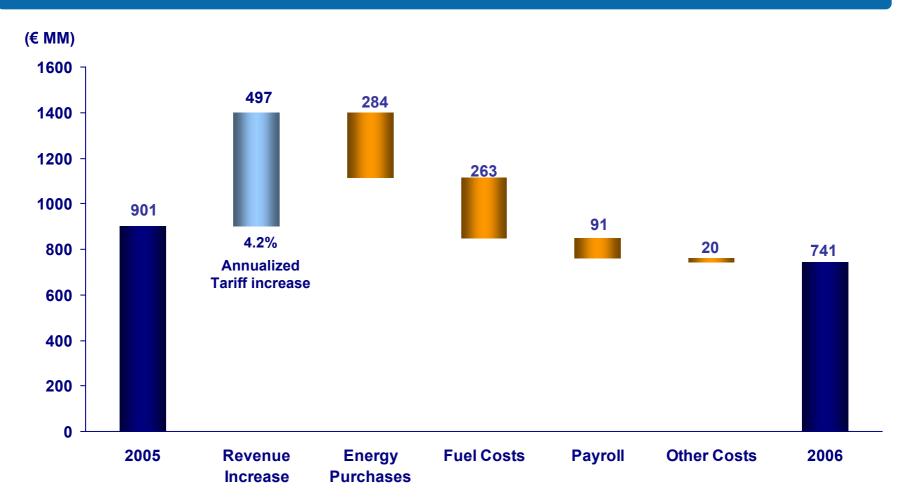


Key Figures (€ MM)	2006	2005	∆%
Total Sales	4.787	4.291	+11,6
Payroll Cost	1.361	1.270	+7,1
Fuel Costs	1.257	994	+26,5
Energy Purchases	524	240	+118,3
Other Costs	906	886	+2,3
EBITDA	740	901	-17,9
Net Financial Expense	133	122	+9.2
Net Income	22	130	-83,0
EPS (€ per share)	0.10	0.56	-83,0
DPS (€ per share)	0.16	0.50	-68,0

### EBITDA Reconciliation – 2006 vs. 2005

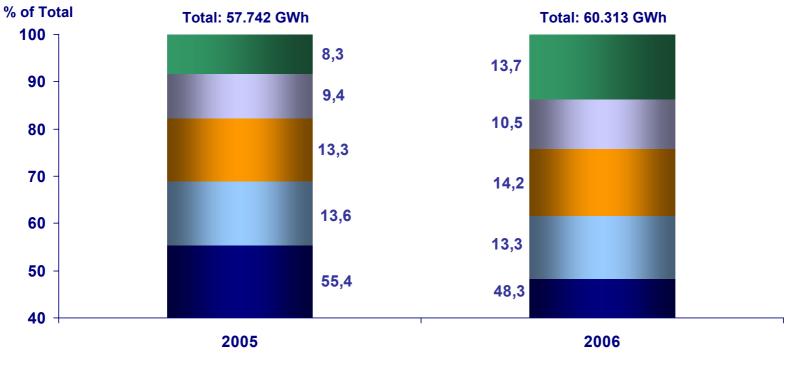






## **Generation Mix**





#### ■ Lignite ■ Oil ■ Natural Gas ■ Hydro ■ Purchases (including imports)

- Lower hydro production in Q4. Ptolemais outage reduced lignite output
- Significantly higher energy purchase volumes
- Higher heavy fuel oil and natural gas prices in 2006, driven by global oil prices
- Time lag between price drops and when those are realised by PPC



- Net debt at December 31, 2006 stood at €3.755 MM
  - -Constant levels compared to 2005

Capital expenditures of €713 MM for 2006 (€739 MM in 2005)

- Total financial expense decreased to €123 MM in 2006 from €129 MM in 2005
  - -Achieved despite significant increases in European lending rates

## **Strategic Priorities**

Dr. Takis Athanasopoulos Chairman of the Board, and Chief Executive Officer





#### **Regulatory Strategy**

### **Cost Control**

**Generation Strategy** 

**New Sources of Revenue** 

**Corporate Culture** 

## **Key Priorities: Regulatory Strategy**



#### Recognized need for restructuring of regulatory framework

- Enhancing relationship with the regulator and government through continuous dialogue
- Important changes announced yesterday:
  - Increases for industrial customer and night time tariffs
  - Change in SMP calculation mechanism
- Continue to focus on structural reform:
  - Efficient tariff setting mechanism
  - Wholesale market rationalization to avoid market distortions



#### **Continue cost cutting effort**

- · Cost reduction efforts concentrated on
  - -Non Employee and Non Fuel components
  - -Efficiency improvements
- Achieved €12 MM of cost savings in 2006



#### Generation Strategy / Actively manage fuel costs

• Optimize our generation mix

-Examine our dependency on lignite

-Focus on reduction of CO2 emissions

- Improve management of energy imports and purchases
- Fuel procurement strategy
  - -Diversification of suppliers
  - -Renegotiation of gas contract



#### **PPC's Power Plant Portofolio**

- Enhance thermal power plant replacement program of PPC from 1600 MW to 2400 MW within the next 10 years
- Scheduling the construction of 2 new thermal power plants

-400 MW CCGT plant in Aliveri (2009)

-400 MW CCGT plant in Megalopolis (2011)

 Full schedule to be communicated later this year - examine to build new 600 MW clean coal

## **Key Priorities: New Sources of Revenue**

- PPC Renewables S.A. aims to gain 23% of market share in next few years
  - 900 MW of capacity from renewable energy sources in the pipeline

- SENCAP pre-qualified for the Negotino, FYROM tender
  - SENCAP-ENEL bidding consortium short-listed in Kosovo

• LARCO : PPC re-valued its stake in LARCO to €37 MM

• TELLAS : Continued innovation with development of brand and new products



• Adapting PPC's Corporate Culture from one of a state monopoly to a business operating in a competitive environment

• Different business environments : competitive functions vs. regulated functions

• Empower and strengthen role of managers

• Create a culture focused on quality and customer service



• Profitability impacted by challenging conditions in 2006

Continued challenging environment 2007 is counter balanced by certain improvements in some areas

• Continued focus on regulator strategy, cost control and generation strategy

Strengthen PPC's Corporate Culture