Corporate Presentation

April 2024

Disclaimer

This presentation and the information contained herein (unless otherwise indicated), including any accompanying oral presentation, question and answer session and any other document or materials distributed at or in connection with this presentation, has been prepared by PPC S.A. ("PPC", or the "Company", together with its consolidated subsidiaries, the "Group") for information purposes only and it has been approved by the Board of Directors of the Company. This presentation may not be disclosed, reproduced, disseminated, quoted or referred to, in whole or in part, without the prior written express consent of the Company and may not be used for any other purpose. None of the Group, or any of its affiliates or employees, directors, representatives, officers, agents or advisors (collectively, the "representatives"), shall have any liability whatsoever (in negligence or otherwise) for any loss howsoever arising from any use of this presentation or its contents or otherwise arising in connection with this presentation. The information contained in this presentation is provided as at the date hereof and is subject to change without notice. The information contained in this presentation may be updated, revised and amended and such information may change materially in the future.

The information contained herein should not be construed as legal, tax, accounting or investment advice, representation or a personal recommendation. This presentation is not intended to form the basis of any investment decision, financial opinion or investment advice.

This presentation contains forward looking statements, and neither the Group nor our representatives make any representation or warranty, express or implied, as to the achievement or reasonableness of such forward-looking statements, including future projections, operations, strategy, plans, objectives, goals, management targets, economic outlook, estimates and prospects. Actual events or conditions are unlikely to be consistent with, and may materially differ from, such forward-looking statements, and the Group and our representatives do not undertake any obligation or responsibility to update any of the information contained in this presentation.

These forward-looking statements are subject, among other things, to (i) business, economic and competitive risks, (ii) macroeconomic conditions, (iii) fluctuations of the Euro against the U.S. dollar and Romanian Leu exchange rate, (iv) oil, natural gas and electricity prices and the price of CO2 emission rights, (v) changes in the market, legal, regulatory and fiscal landscape, (vi) evolution of bad debt and (vii) other uncertainties and contingencies, which relate to factors that are beyond PPC's ability to control or estimate precisely, and that could cause actual events or results to differ materially from those expressed therein. Accordingly, undue reliance should not be placed on these forward-looking statements, which speak only as of the date of this presentation.

Certain information contained in these materials, including future EBITDA, earnings, expenditures and other financial measures for future periods, constitutes "forward-looking statements," which are based on current expectations and assumptions about future events, and that may be identified by the use of forward-looking terminology such as "may," "will," "should," "except," "anticipate," "project," "estimate," "intend," "continue," or "believe" or the negatives thereof or other variations thereon or comparable terminology or other forms of projections, forecasts or targets or generally as all statements of historical facts included in this presentation. Financial metrics for future periods are based on present reasonable and good-faith assumptions and we provide no assurance that such financial metrics will be achieved. Past performance does not guarantee or predict future performance.

PPC does not undertake any obligation to publicly release any revisions to these forward-looking statements to reflect events or circumstances after the date of this presentation. For a more detailed description of the main risks and uncertainties that could cause actual results to differ materially from those expressed or implied by forward-looking statements, please refer to PPC's financial report for the twelve-month period ended December 31, 2023, which can be found on the Company's website at

This presentation also includes certain unaudited and unreviewed preliminary interim financial information prepared by the Group. Undue reliance should not be placed on the inclusion of such unaudited and unreviewed preliminary interim financial information and it should not be regarded as an indication of future events. The inclusion of such financial information should not be regarded as a representation or warranty by the Group or our representatives or any other person as to the accuracy or completeness of such information's portrayal of the financial condition or results of operations by the Group and should not be relied upon when making an investment decision. This presentation does not purport to contain all information required to evaluate the Group and/or its financial position. Market and competitive position data in these materials has generally been obtained from industry publications and surveys or studies conducted by third-party sources and estimates prepared by the Group on certain assumptions. There are limitations with respect to the availability, accuracy, completeness and comparability of such data. While the Company believes that the industry and market data from external sources is accurate and correct, the Company has not independently verified such data and can provide no assurance of its accuracy or completeness.

Certain financial data included in these materials consists of "non-IFRS financial measures". These non-IFRS financial measures, as defined by the Company, may not be comparable to similarly-titled measures as presented by other companies, nor should they be considered as an alternative to the historical financial results or other indicators of the performance based on IFRS. Certain statements in these materials regarding the market and competitive position data are based on the internal analyses of the Company, which involve certain assumptions and estimates. These internal analyses have not been verified by any independent source and there can be no assurance that the assumptions or estimates are accurate. Accordingly, undue reliance should not be placed on any of the industry, market or the Company's competitive position data contained in these materials.

The facts, opinions and expectations stated herein have not been independently verified, and neither the Group nor any of its representatives makes any representation or warranty, express or implied, as to the achievement or reasonableness of future projections, management targets, estimates, prospects or returns contained herein, as to the accuracy, completeness or reasonableness of this presentation or any of the information or opinions contained herein, or the assumptions on which they are based or any other written or oral communication transmitted or made available to the recipient or its representatives, and they should not be relied upon as such.

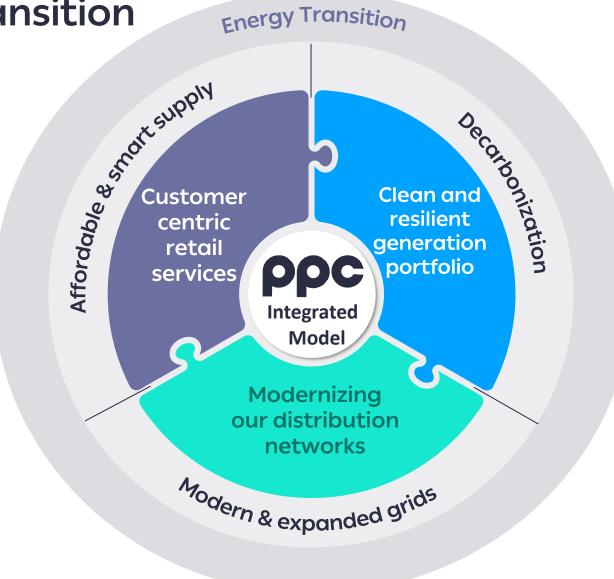
The Group, its affiliates and their respective representatives expressly disclaim, to the fullest extent permitted by law, any and all liability based, in whole or in part, on this presentation or any information contained herein or any other written or oral communication transmitted or made available to the recipient or its affiliates or representatives, including, without limitation, with respect to errors therein or omissions therefrom. By receiving these materials, you will be taken to have represented, warranted and undertaken that you have read, understood and fully agreed to be bound by the terms and limitations set forth in the disclaimer above.



- 1 PPC Today and Track Record Since 2021
- Implementing a Successful Strategy in a Volatile Macro Backdrop
- Building a European Leader in Energy Transition
- 4 PPC Financial Plan and Targets
- 5 Final Remarks and Conclusions
- 6 Financial Results FY 2023
- A Appendix

PPC Integrated Model is Well Positioned within Energy Transition

We build grids, renewables and flexible assets to serve our customers





1 PPC Today and Track Record Since 2021

- PPC Today
- Our Journey to Date
- Where Are We Heading?



PPC today at a Glance

Building a Leading SEE **Clean Utility** and Critical Infrastructure Player





Generation²

10.7GW (o/w 43% RES³) **Installed Capacity**

20.6TWh (o/w 30% RES³)

Electricity Generated













Distribution

~€4.3bn

Regulated Asset Base



Market Position / Share in Greece



Market Position / Share in Romania





Financials

€1.5bn 2023 Recurring PF EBITDA⁸

2.0x 2023 Net Leverage (PF)

> €2.6bn 2023 Investments⁶

~35% 2023 Payout Ratio



56%



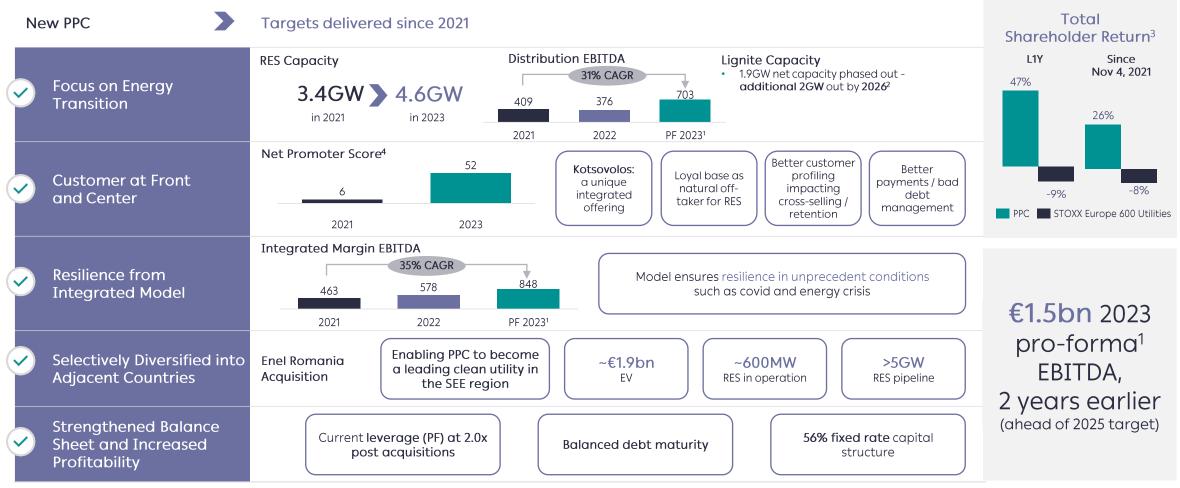


Natural Gas CO2

Source: Company Information. Note: All figures refer to 31.12.2023 or 2023 unless otherwise stated. 1. Excluding Universal Service Supplier Customer and self-consumption. 2. Includes generation and mining and the subsidiary PPCR. 3. Includes solar, wind and hydro; also includes PPC's participation in JVs of 32MW. 4. Includes solar and wind. 5. In terms of t CO2/MWh generated; Scope 1 emissions divided by total electricity generation. 6. Including £1.4bn investments in subsidiaries. 7. Including both spot and forward transactions. 8. 12 months of PPC Romania financials included in 2023 Group EBITDA.



Our Journey to Date - Transformation Underway

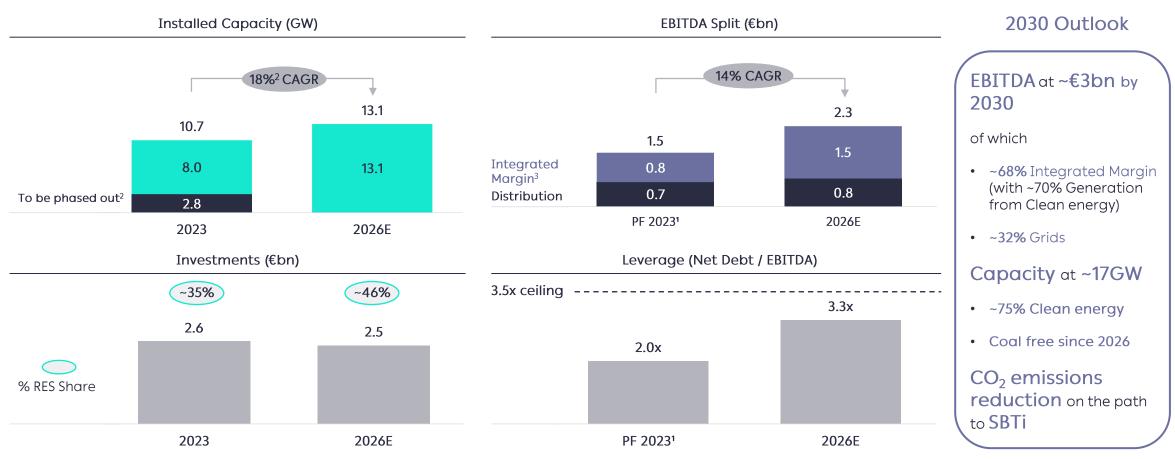


Source: Company Information. 1. 12 months of PPC Romania financials included in 2023 Group EBITDA. 2. In terms of net capacity. 3. Based on data as of 10.04.2024. TSR over the last 12 months (L1Y) and since 04.11.2021, completion date of the book building process for the new PPC shares offered in PPC capital increase at €9/share. 4. Call center channel NPS, Calculated as percentage of customers who are promoters (those who scored 9 or 10) minus the percentage who are detractors (those who scored 0 to 6).



Where Are We Heading?

Growing, Greener and more Predictable



Source: Company Information. 1. 12 months of PPC Romania financials included in 2023 Group EBITDA. 2. CAGR excluding capacity to be phased out (lignite, oil, and natural gas) between 2023-2026. 3. Integrated Margin includes retail, RES, generation and other (EnMa, FiberCo, E-Mobility) EBITDA.



2 Implementing a Successful Strategy in a Volatile Macro Backdrop

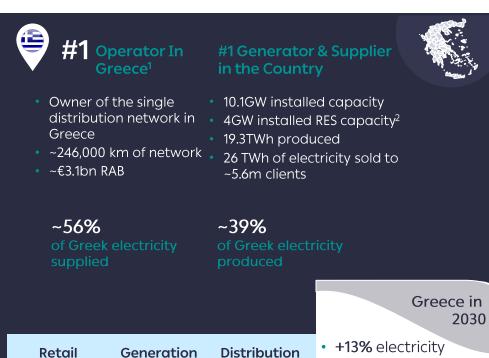
PPC Strategy in Context







A Critical Role in Greece with Strong Presence in Romania While Targeting the Wider Region



ppc

100%

ppc



Operator In Romania¹

3 DSOs in Romania's most

populated regions

• ~134,000 km of lines

• ~€1.2bn RAB³

#1 Energy Supplier



2 supply companies

 ~11TWh of energy sold (o/w ~75%) electricity) to ~3m clients



Bulaaria and/or wider region



PPC

 PPC to build a position of 1.1GW of clean energy installed capacity by 2030

#1 CO₂-free Private Player In Romania⁴

- 13 plants (8 wind and 5 solar)
- 597MW installed capacity
- 1.3TWh produced

Romania in 2030

- +10% electricity demand arowth
- +48% increase in power system size
- +6.4GW clean energy

Wider region in 2030

- +8% demand growth
- +5.4GW of clean energy
- 35% reduction in coal/lignite installed capacity

- demand arowth
- +37% increase in power system size
- +10.5GW clean energy

Retail



RES



Distribution

Source: Company Information, ANRE, Rystad. 1. PPC data as of 31.12.2023. 2. Includes large hydro. 3. Including recoverable network losses. 4. Wind and solar generation among CO₂-free, private generators (dispatchable units only).



56%

Corporate Presentation | April 2024

11



Geographic Diversification and Trading Advantage

The Expansion in Romania Creates an Energy Corridor with Further Potential for Value Creation





Source: Company Information. 1. For example, through cross border trading, third party services and operational efficiency. 2. Mainly solar in Greece and wind in Romania. 3. Based on 2023 data.





Geographic Diversification and Trading Advantage

Key Synergies and Benefits

~€50m synergies p.a.



Cross-border power optimization

Flows optimization via import/export activities

Cross-border gas optimization

Costs reduction and flow optimizations

Portfolio integration

Netting, risk reduction and liquidity improvement

Third-Party Services RES and storage services

Aggregation and management of assets

Market access

Enabling route to market for customers

Sharing of best practices

Operational Efficiency

Cash and guarantees optimization

Licenses, banks and trading fees savings

Staff centralization

People and know how synergies

ICT systems

Extension and co-development of solutions

Source: Company Information.



Integrated Model Provides a Natural Hedge to Navigate **Energy Markets Volatility...**

Model Ensures Resilience In Unprecedent Conditions Such As Covid And Energy Crisis

An Integrated Model to Support Generation and Retail Businesses...

Renewable Projects & Flexible Generation

Trading Interfacing with Local Power



Our Customers Consuming ~35 TWh

Grid (International)











PPAs Benefits:

- 1. Competitive on RES
- 2. Cheap power



Grid (Greece)



Through PPC Trading:

- 1. Optimize sourcing cost / profit
- 2. Provide RES power to customers

With Integrated Margin, Distribution Activity and New RES Capacity as Kev Drivers of Increased EBITDA Performance (€bn)



- Retail EBITDA performance compensates for the negative trend in generation FBITDA and vice versa
- Balancing of generation and retail EBITDA ensures flat evolution
- Distribution ~ 45% of Group Profitability

... while customers serve as an anchor for RES growth

Source: Company Information. 1. 12 months of PPC Romania financials included in 2023 Group EBITDA. 2. Integrated Margin includes retail, RES, generation and other (EnMa, FiberCo, E-Mobility) EBITDA.



Distribution Networks - Strategy

Investing in Grid Enhancement and Digitalisation to Build an Efficient, Stable and Resilient Network that Satisfies the Needs of Energy Transition

Meet increasing demand arising from electrification of other energy sectors

Integrate high penetration of distributed and variable RES

Manage bidirectional energy and data flows due to increased consumer activity

Key Transformation Pillars of DSO

- Network development, increase in RES capacity and connections, and transport electrification
- Workforce excellence
- Smart grid, network automation & intelligence
- Resilience and network quality of service enhancement
- Market facilitation and new services

Source: Company Information.

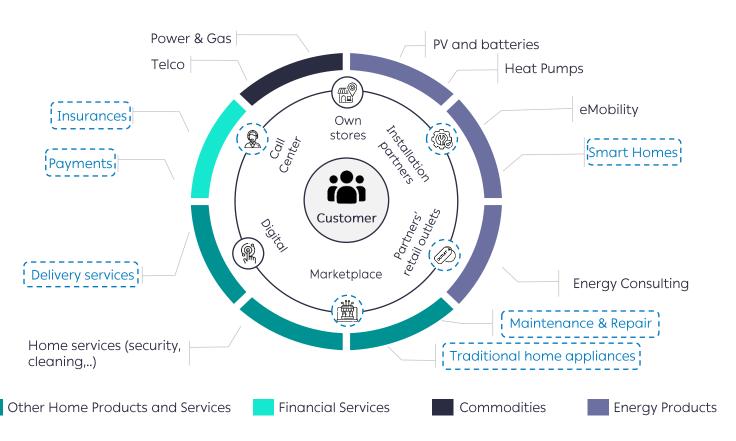






Retail - Increasing Customer Centric Approach

A Holistic Partner Strategy Serves our Customer Centric Approach Safeguarding Investments Returns





• Kotsovolos acquisition further contributes to vertical integration at the core of recurring profitability

Source: Company Information.



Retail - Building on Our Current Strong Position

Governing Principles





• Focus on retention of high priority segments (in terms of behavior and profitability)

Positioning
Branding



- · Reposition and modernize PPC's brand
- Emphasize reliability and social responsibility aspects of PPC
- 3 Channels and Partnerships



- Transaction migration: seamless collaboration between physical and digital channels
- Explore partnerships to sell new products and/or attract high valued customers

4 Customer Care



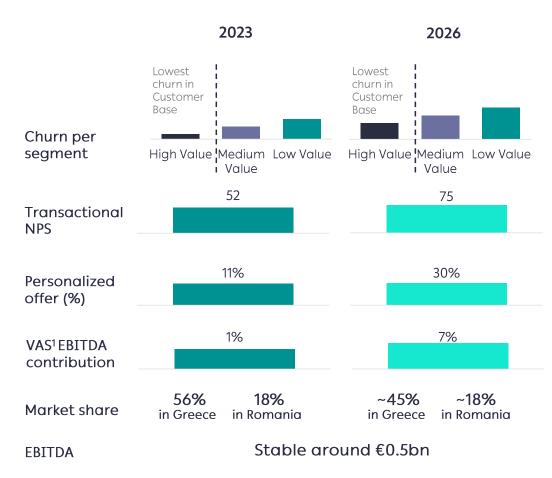
- Increase e-bill penetration
- Offer high priority customer care to most attractive segments
- Delight customers with unique and tailored support capabilities

Product
Offering/
Pricing



- Evaluate pricing for each segment based on customer lifetime value
- Assess the introduction of new products: actively grow value added and supplementary services
- Organisational, People and Tools
- Develop a fit for purpose organization
- Roll-out systems and tools to enable go-out-to-market approach

Key Indicators



Source: Company Information. 1. Value Added Services.



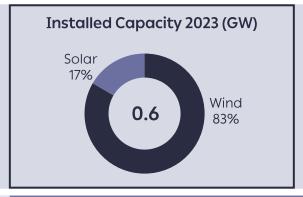
Generation - Portfolio Evolution Until 2026

















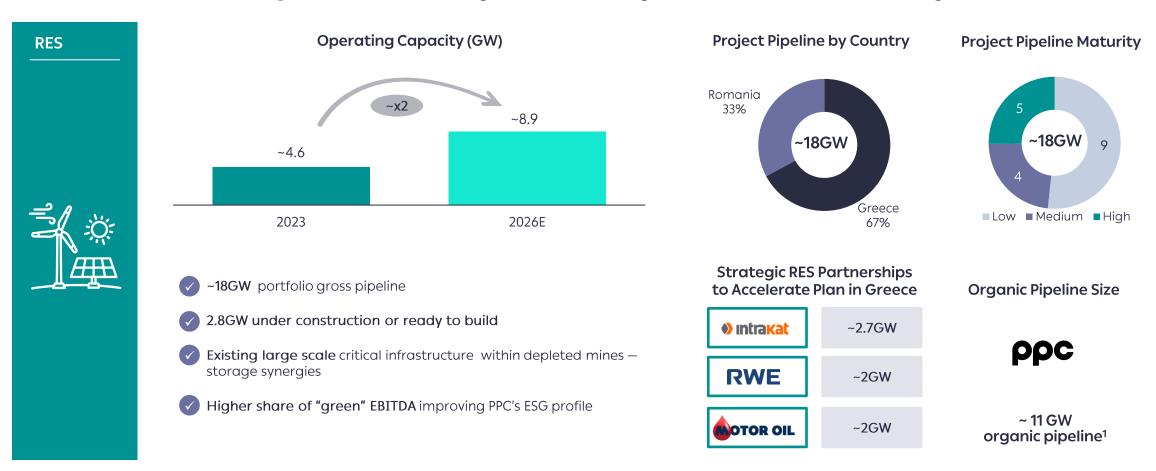






Generation - Large Growth Potential in RES Capacity

PPC Targets for RES Growth Aligned with the Targets of Greece, Romania and Bulgaria



Source: Company Information. 1. Organic pipeline corresponds to gross pipeline excluding the capacity in our strategic partnerships.



Corporate Presentation | April 2024

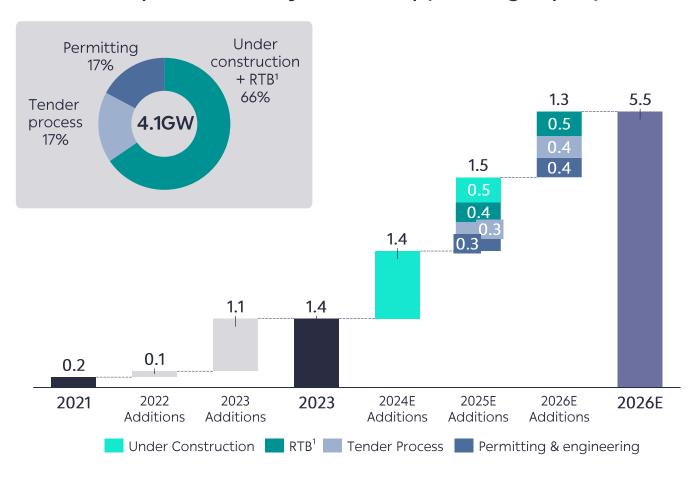
20

Generation - Strong RES pipeline to Support RES Growth

Installed capacity (GW)



Snapshot of RES Projects Maturity (excl. Large Hydro)



Source: Company Information. 1. Ready-to-Build.

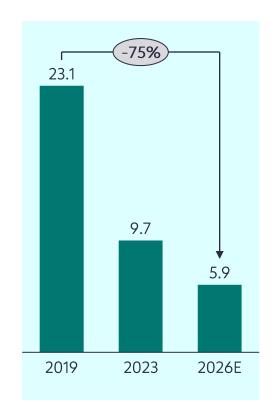


Generation - Ongoing Phase Out of Carbon Intensive Units

Rapid Lignite, Oil and Natural Gas Decarbonization Program to Reduce Carbon Footprint



CO₂ Emissions (m tons)¹



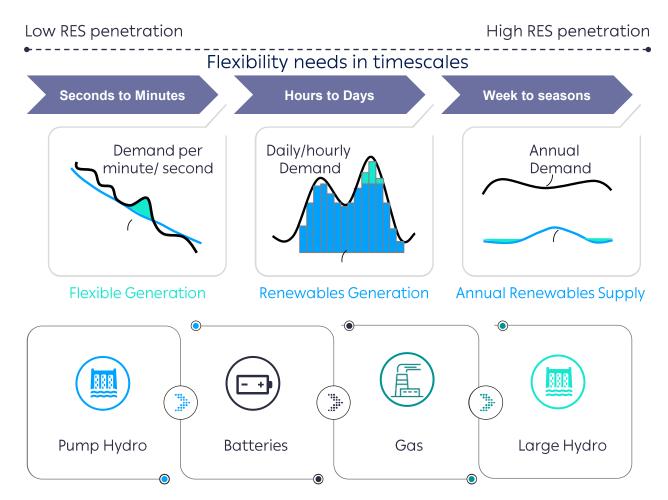
By 2026

- Strategic decision to exit lignite, despite any temporary delay
- Coal free generation by 2026
- Scope 1 CO₂
 emissions for 2023
 in line with target
 set in SLB due in
 2028 (-57% vs
 base year 2019)

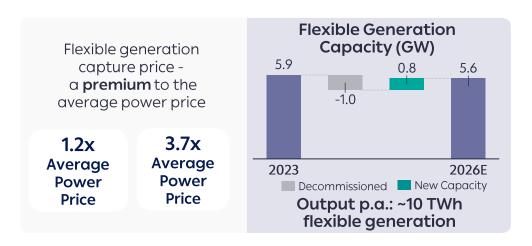
Source: Company Information. 1. Refers to Scope 1 emissions.



Generation - Sizeable Flexible Generation Fleet Supporting Cash Flow Generation and Security of Supply



- High penetration of renewables calls for flexibility to manage volatility
- A range of power generating technologies (in PPC's portfolio) can provide the required flexibility in different timescales
- These technologies deliver value, rather than volume...
- And benefit from high capture prices, ranging between 1.2x and 3.7x of the average power price



Source: Company Information.



Distribution - Predictable Regulatory Framework







- RAB-based model with remuneration based on WACC
- RAB-based model with remuneration based on WACC



- 4-year regulatory periods supporting increased cash flow security and allowing for optimization of planning and operations
- 5-year regulatory periods



- Upward WACC and allowed revenue revision for 2023-2024 introducing premium relative to initial return levels to capture increasing inflationary and interest rate macro environment
- Expected WACC improvement for the new Regulatory Cycle (2025-2029) and recovery of RC4 inflation and additional realized investments



 Incentives for OPEX and losses reductions to maintain reasonable system charges while supporting higher investment levels Incentives for OPEX and losses reductions to maintain reasonable system charges while supporting higher investment levels

Source: Company Information



Distribution - Predictable Business Supporting Cash Flow Stability

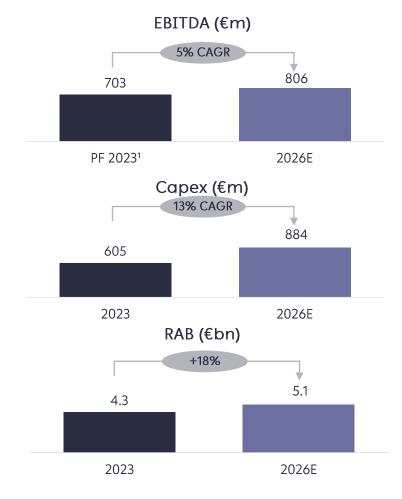
Key Highlights

Sole Electricity Distribution Business in Greece and #2 Operator in Romania

~€4.3bn RAB and 380,000km Network Length²

WACC at 6.7% for 2021-2022 and revised upwards to 7.66% for 2023-2024 in Greece and 6.4% WACC for Romania for 2019-2024

+18% Increase in RAB during the 2024-2026E regulatory period



25

Source: Company Information. 1. 12 months of PPC Romania financials included in 2023 Group EBITDA. 2. As of Dec-2023. RAB in Greece at €3.1bn and in Romania at €1.2bn.



E-Mobility and Telecommunications: Exploring Opportunities in New Activities in the EV Market and Fibre Cable Business

Technology

Rationale

Greece

E-Mobility



Telecommunications



- Spearhead adoption of Electric Vehicles in
- Become leading charge point and EV service provider in Greece
- Tap significant opportunities in the increased electrification in the effort to decarbonize the overall economy
- Become the leading national wholesale provider through nationwide fibre infrastructure platform
- Unique competitive advantage and the ability to pursue low-cost and rapid deployment via existing PPC infrastructure
- Provide critical access to fibre and high data connections to households and businesses across Greece

Key Figures

~€50m

Run-rate
EBITDA
target by

~€110m

Investments target until 2030





~1m

Customer base target by 2030

Revenue

target by

2030

~€120m

~€100m

target by 2030

~€680m

Investments target over 2024-2026

Run-rate

FRITDA

Source: Company Information.



Our Sustainability Strategy Focused on 3 Pillars, also Contributing to Sustainable Development Goals

PPC Vision

To transform into an economically and environmentally sustainable, modern, digital company, achieving a leading position in the renewable energy industry, while maintaining the role of a valuable social partner, offering prosperity to society as a whole and increasing shareholder value

Sustainability Strategy Pillars

Net zero



Nature positive operations



Socioeconomic shared value creation

Ambitions

Transition to a low carbon economy and RES development

Reducing the use of resources, managing waste, preserving natural systems

Strengthening the economy, the people and the social collective action

Contribution to SDGs



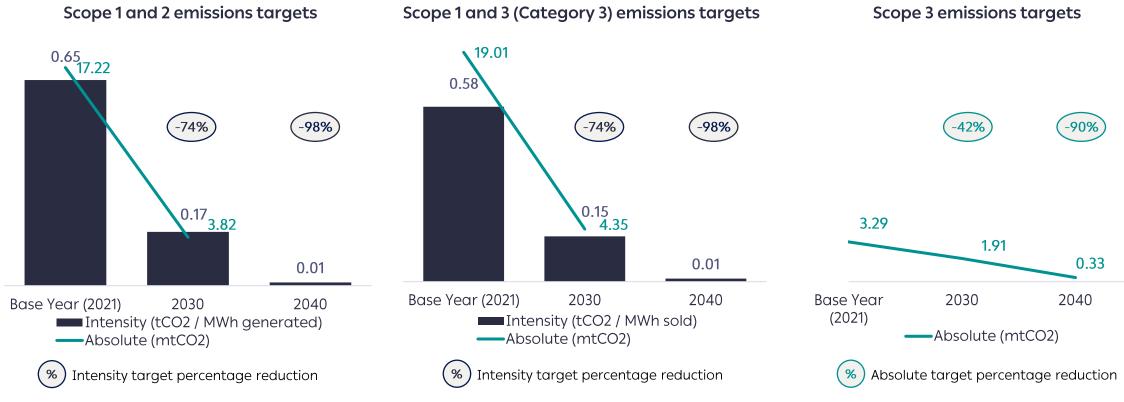




Source: Company Information.



Net Zero Ambition and Emissions Reduction Commitments in Line with SBTi 1.5 °C Trajectory Requirements



Reduction of Scope 1, 2 & 3 (cat 3) intensity by 74% by 2030

Reduction of Scope 3 emissions by 42% by 2030

Committed to Net Zero by 2040 in all Scopes categories (1, 2 & 3)

All targets aligned to the Paris Agreement (1.5°C pathway)¹

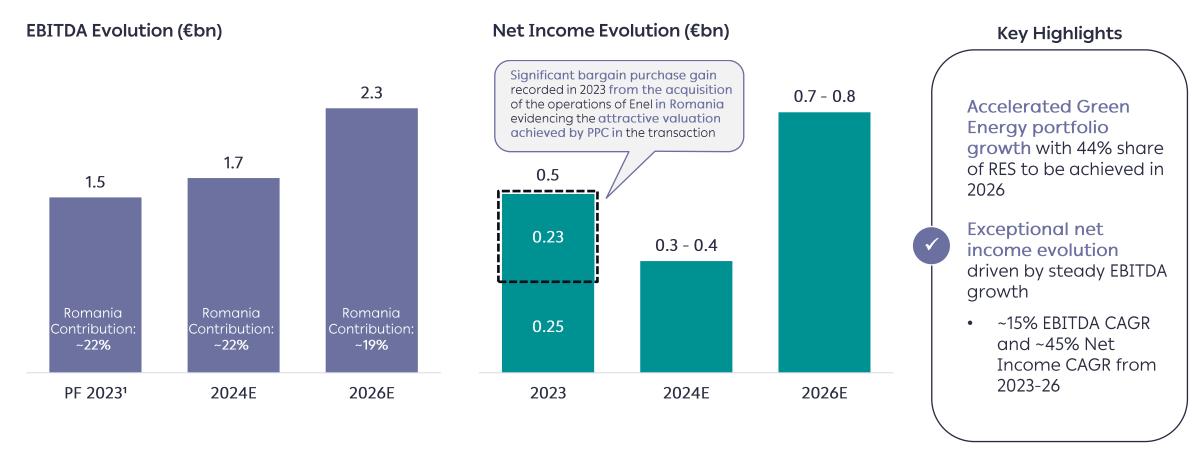
Source: Company Information. Note: Figures and targets have been submitted to SBTi for approval. 1. Carbon footprint for 2021 has been recalculated according to base year recalculation policy following methodological/emission factors updates.





Strong Earnings Growth Expected over 2024-2026

Uplift Driven by Increase in RES and Distribution Segment Contribution



Source: Company Information. 1. 12 months of PPC Romania financials included in 2023 Group EBITDA.



EBITDA Growth Mainly Driven by Integrated Margin



Key Highlights

Integrated Margin increase due to:

- Retail maintaining strong profitability
- RES expansion
- Full Lignite decommission by 2026
- Flexible Generation further improvement

Distribution profitability increase driven by higher continuous investments and higher WACC

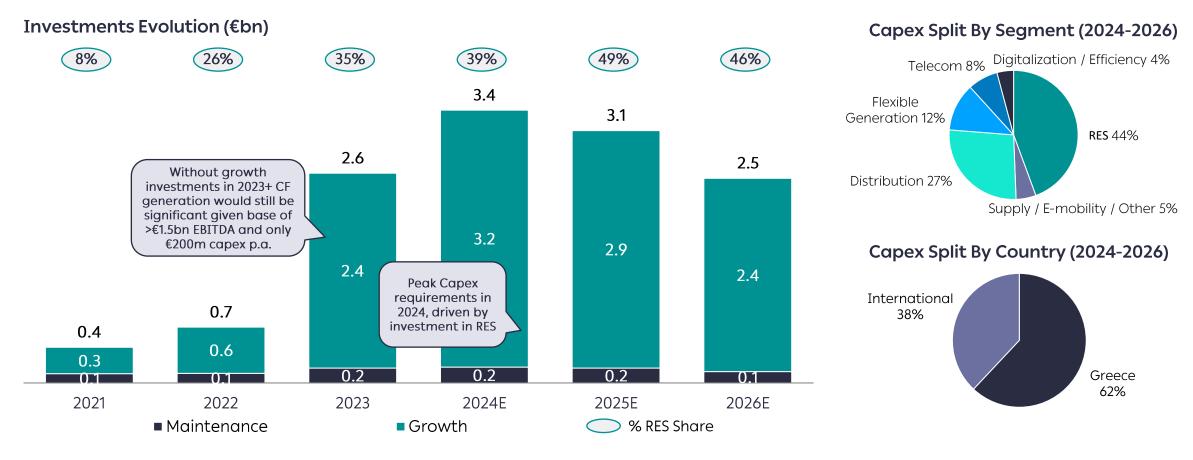
Source: Company Information. 1. 12 months of PPC Romania financials included in 2023 Group EBITDA. 2. Integrated Margin includes retail, RES, generation and other (EnMa, FiberCo, E-Mobility).



Significant Investments in RES over 2024-2026

2023: Significant Progress in RES Investments Plan

2024-2026: target for a total € 9 bn plan - FCF Expected to Improve from 2028 Onwards Post Major RES Investments

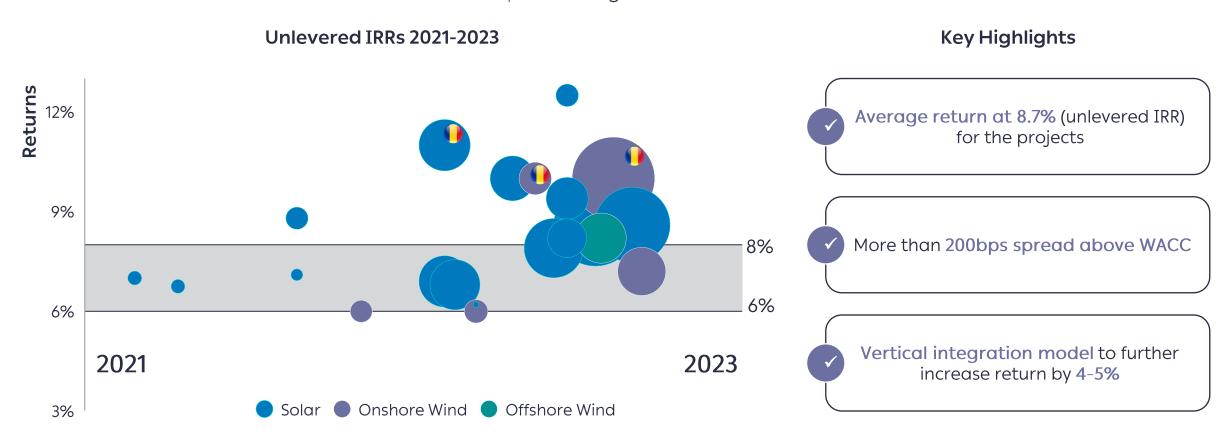


Source: Company Information.



Returns of Current Investment Decisions in RES Above Planned Targets

Investment Discipline Throughout the Period Since Last CMD



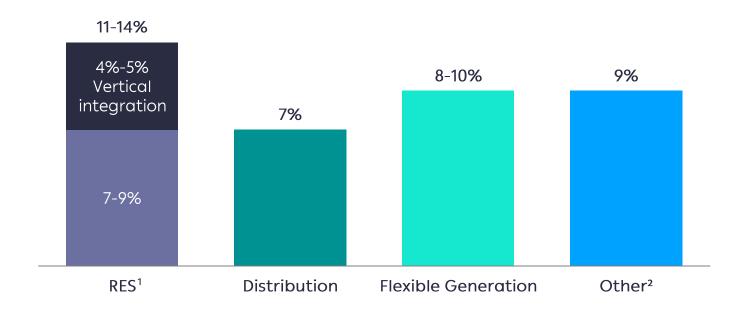
Source: Company Information.



Attractive Returns for PPC's Strategic Plan

Investment Discipline and Attractive Returns on Capex Invested Throughout the Plan

Unlevered IRR Targets for Capex Plan



Key Highlights

Expected average return with a spread above WACC by at least 150 bps for the €9.0bn of identified capex pipeline in 2024-2026

Attractive returns (unlevered ~11%+ returns for RES with vertical integration)

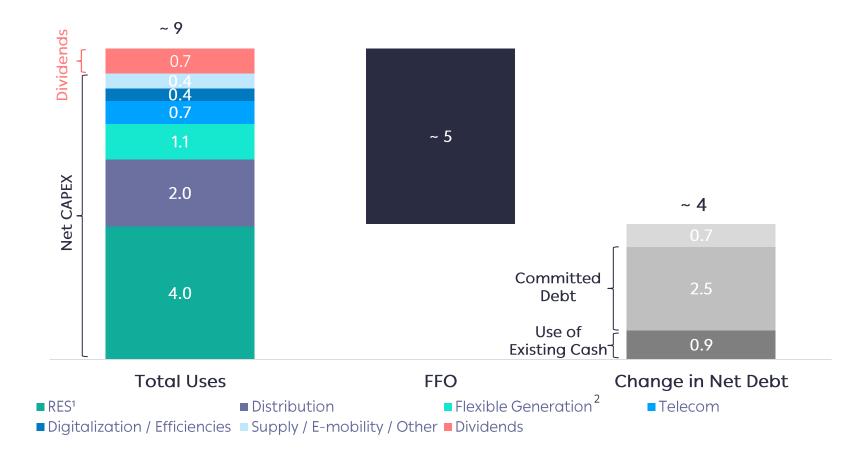
Strategic advantage in generation due to strong customer access

Source: Company Information. 1. RES IRR considers trading/retail profit on Group level. 2. "Other" includes mainly Telecom.



Funded Primarily by FFO and to a Lesser Extent by Debt





Key Highlights

FFO of ~€5bn include:



- EBITDA: ~€6bn
- Δ in WC: ~€0.3bn
- Net Fin. Exp and Tax: ~€(1)bn

The total investment plan is expected to be funded mainly by:



- FFO
- Debt

Ample available resources to fund capex via supranational debt, capital markets and local banks



2026E ND/EBITDA of ~3.3x (+1.0x vs 2023)

Source: Company Information. 1. Includes solar, wind, hydro, storage. 2 Includes CCGT, hydro pumped storage, conventional.

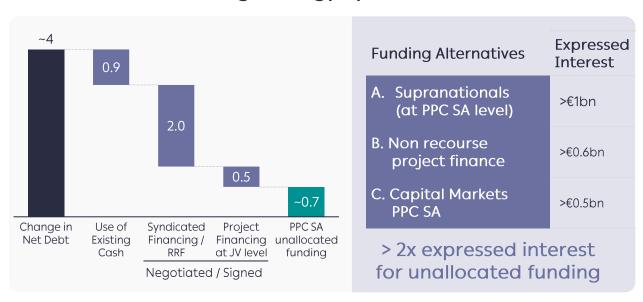


Corporate Presentation | April 2024

35

Ample Funding Options and Balanced Debt Portfolio

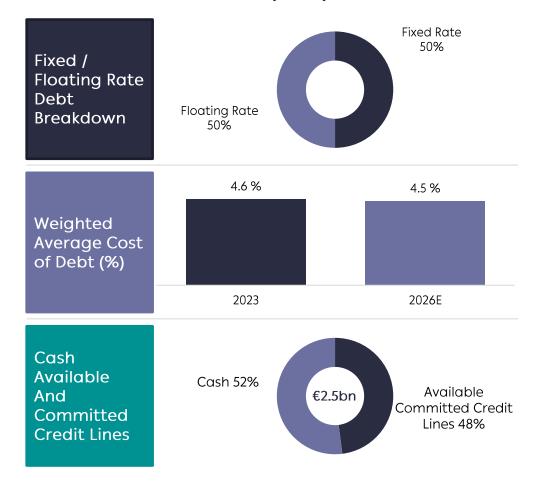
Funding Strategy Options



- PPC has flexible access to various funding sources
- ~80% of funding needs for the 2024-2026 period have already been negotiated or signed
- Remaining options are under discussion, as PPC is in the process of identifying optimal funding source for the remaining plan
- Majority of new debt expected to have a tenor of 10-12 years
- Net Debt/EBITDA leverage ceiling ratio of 3.5x to be maintained throughout the period

Debt / Liquidity Overview 2026E

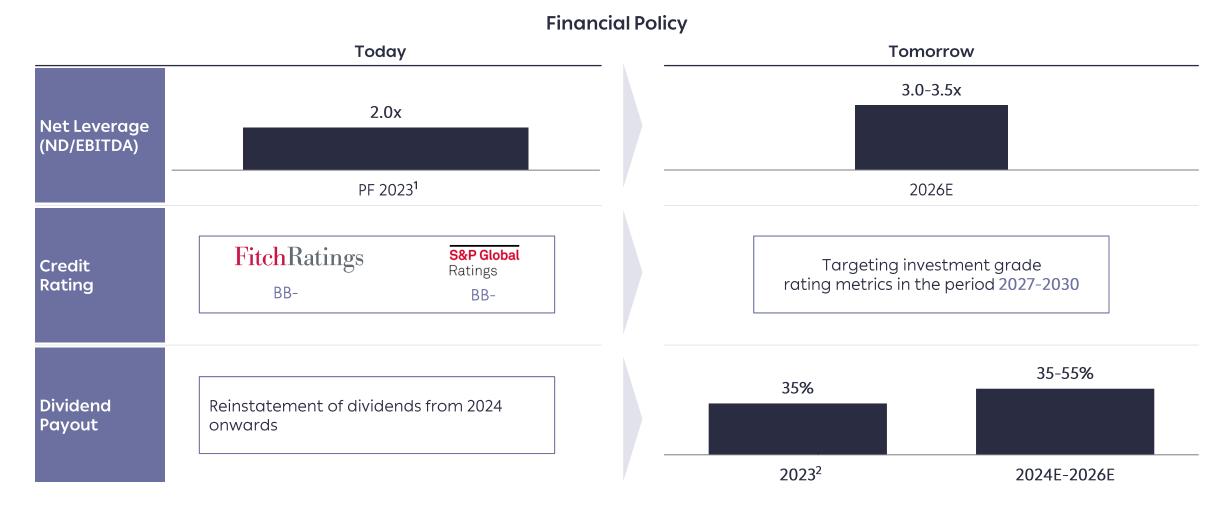
36



Source: Company Information.



Maintain Discipline in our Financial Policy



Source: Company Information. 1. 12 months of PPC Romania financials included in 2023 Group EBITDA 2. Dividends will be proposed in 2023 and payable in 2024.







€9bnInvestments

2024-2026

35%-55% Dividend 2024-2026

8.9GW

€2.3bn EBITDA

2026

+18% RAB

2024-2026

RES **2026**

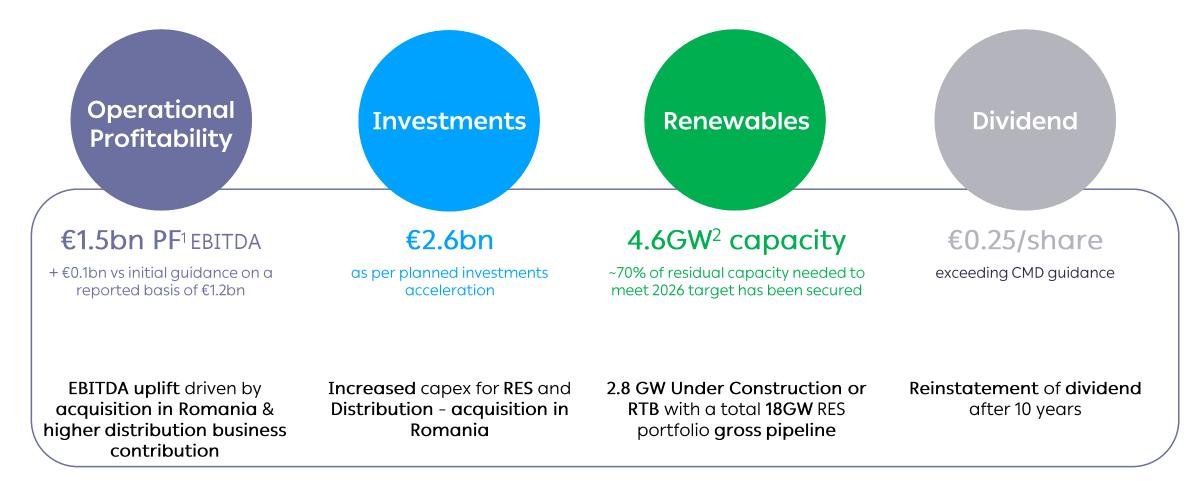
<3.5x Leverage 2024-2026

Inv. Grade
Metrics
2027-2030

Focus on Integrated Margin



Key milestones achieved in 2023 in line with our strategy to build on the opportunities from the Energy Transition



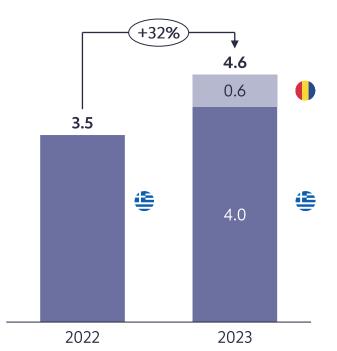
1.. 12 months of PPC Romania financials included in 2023 Group EBITDA 2. Including Large Hydro



On track to building a Leading SEE Clean Utility and Critical Infrastructure Player

Increased RES capacity driven by both organic and inorganic growth - Higher RES and Distribution Capex - Further reduction of CO₂ emission intensity

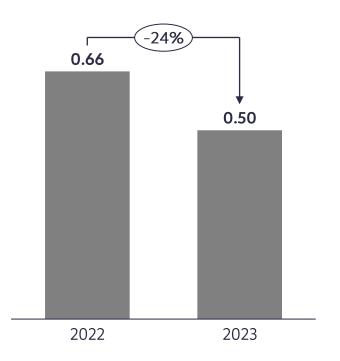




RES & Distribution capex (€bn)²



CO₂ emission intensity (tons CO₂/MWh)³



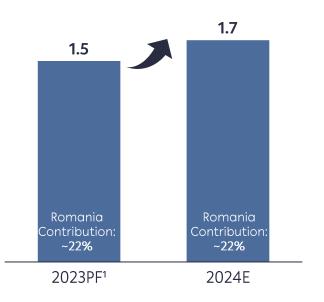
1. Including Large Hydro. 2. Romania contribution for the period Nov-Dec 2023. 3. Scope 1 emissions divided by total electricity generation.

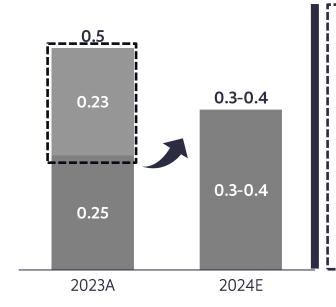


Targets met for 2023 - Reiterating targets for 2024 despite lower wholesale market prices

Retail performance compensates for the negative impact in generation EBITDA

Integrated business expected in line with CMD guidance



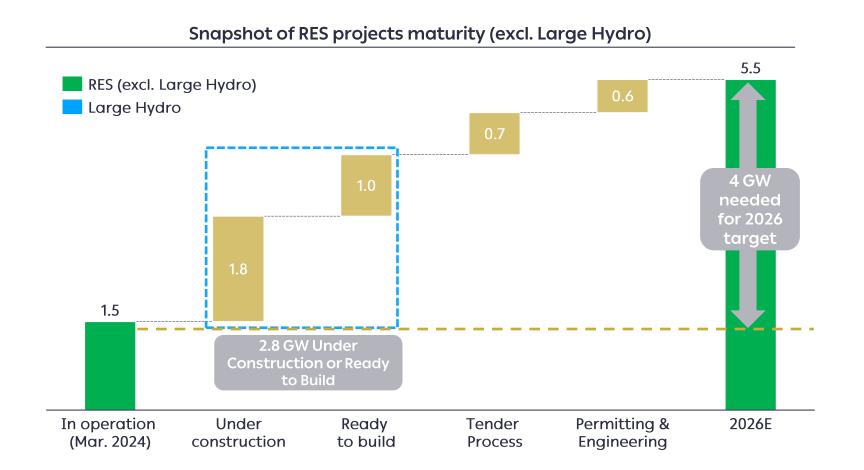


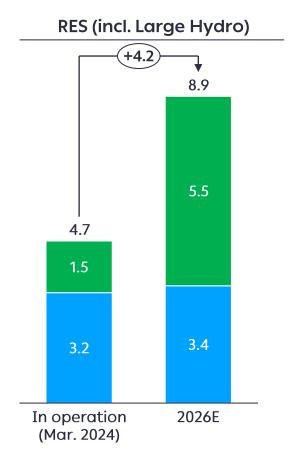
Significant bargain
purchase gain
recorded in 2023
from the acquisition
of the operations of
Enel in Romania
evidencing the
attractive valuation
achieved by PPC in
the transaction

Source: Company Information. 1. 12 months of PPC Romania financials included in 2023 Recurring EBITDA. Recurring EBITDA excluding the provision for personnel's severance payment (Negative impact of € 7 m)



Low implementation risk with ~70% of the residual capacity needed for 2026 target being under construction or RTB



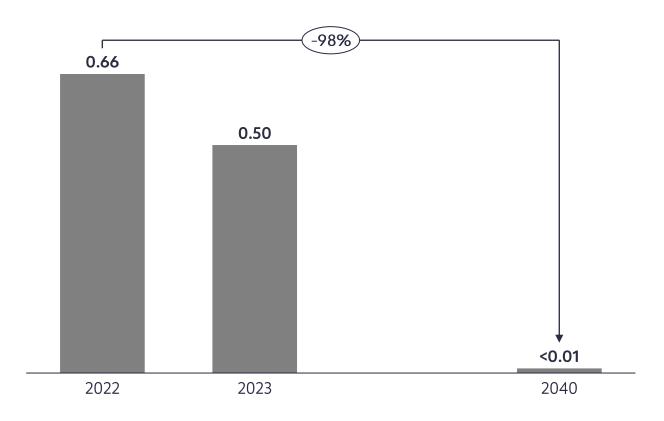




Clear path to Net Zero with emissions intensity steadily & gradually decreasing as our generation becomes greener

Emissions intensity evolution for Scope 1 | (tCO₂e/MWh generated)¹

Strong institutions recognizing our efforts





4 notches improvement to B -





9.2 vs 7.1 industry avg.





Targets already submitted



 $Source: Company\ Information.\ 1.\ Scope\ 1\ emissions,\ intensity\ calculated\ as\ total\ Scope\ 1\ emissions/total\ electricity\ generation.$



Distribution business continues to grow in line with our strategy to modernize our networks





expected to grow in Greece once the wider roll out of smart meters starts
Stabilization of RES stations integration in Greece

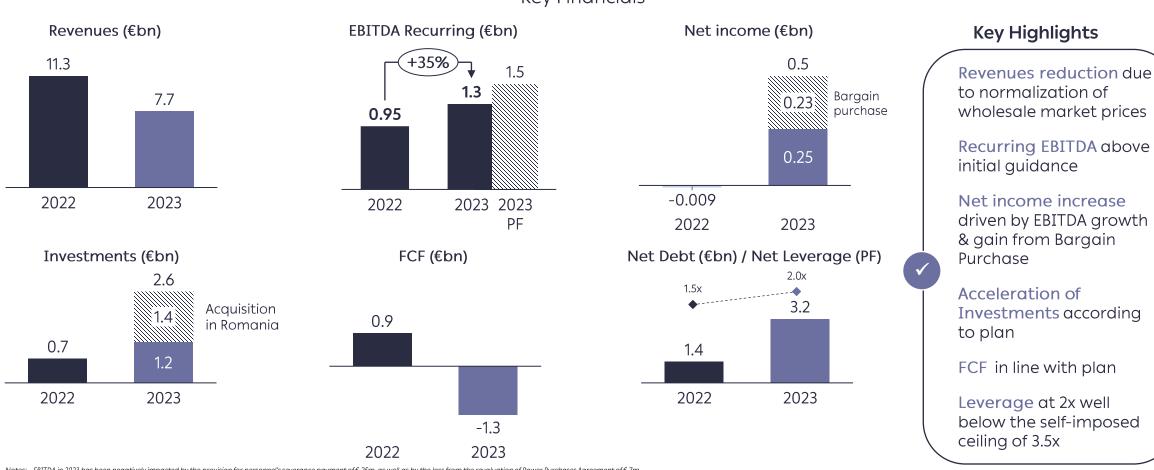
following major growth in

Previous years
 RAB growth driven by increased distribution capex in Greece and capitalization of network losses in Romania



Substantial increase of profitability combined with high investments and disciplined financial position

Key Financials



Notes: EBITDA in 2023 has been negatively impacted by the provision for personnel's severance payment of € 25m. as well as by the loss from the revaluation of Power Purchases Agreement of € 7m.

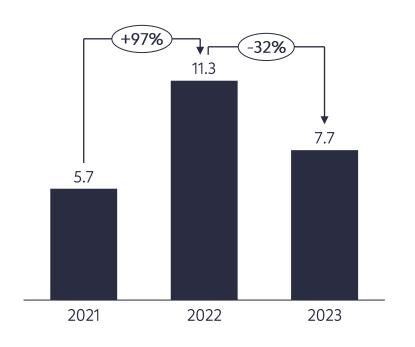
2022 figures have been adjusted for the extraordinary contribution of £245.3m imposed on electricity generators for the period October 2021 – June 2022, for the provision for personnel's severance payment of €50m and for the retroactive charge for special allowances from the implementation of the Collective Labour/Agreement for the period 2021-2024 of €7m.

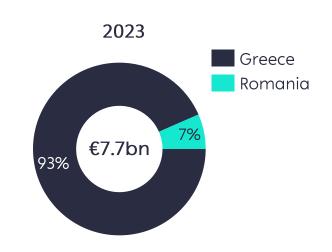
The recurring EBITDA of €1.3bn includes a negative impact of €200m for a provision for an extraordinary tax on electricity suppliers for the period 01.08.2022 – 31.12.2023, when temporary measures for the energy crisis were in effect.



Revenues reduction due to declining trend of wholesale market prices







Revenues reduction due to:

 Declining trend in wholesale market prices following the peak during the energy crisis in 2022



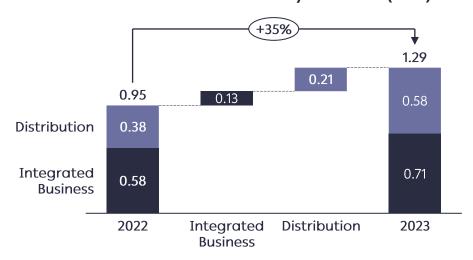
 Volume reduction due to market share loss mainly in the low margin HV customers

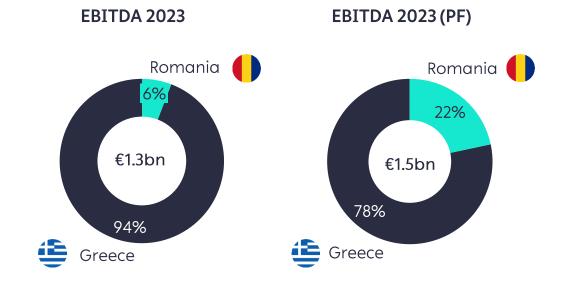
Limited contribution from Romania since only the two month Nov-Dec 2023 period is included in FY2023 results



EBITDA improvement driven by higher contribution from integrated and distribution activities

EBITDA Evolution by Business (€bn)





- Significant stability in performance due to integrated model and stable regulated distribution activity
- Resilience of integrated business being able to absorb price volatility



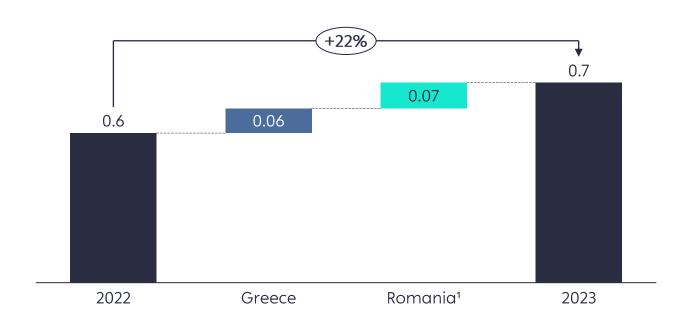


- Significant contribution on a pro forma basis, at 22%, highlighting the importance of the country on the Group profitability
- Going forward, additional growth is expected in both countries given our plan for further enhancement and digitalization of networks



Integrated Business supported by rationalization of product mix portfolio in Greece and acquisition in Romania

Recurring EBITDA evolution (€bn)





Higher contribution vs 2022 due to improved margin attributed to:

- Termination of legacy fixed contracts and/or switching to indexed
- Ramp up of RES as new capacity is added



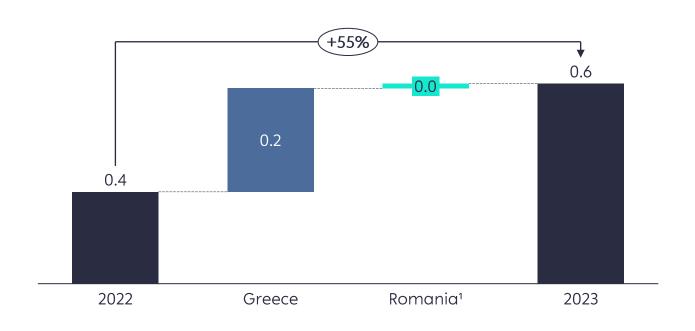
Contribution from activities in Romania for the last two months of 2023 following the acquisition at the end of October 2023

1. Contribution for the period Nov-Dec 2023.



Distribution activity up driven by the recovery of previous years' amounts in Greece

Recurring EBITDA evolution (€bn)





Higher profitability due to

- Recovery of previous years' amounts
- Revised distribution charges system less dependent on demand



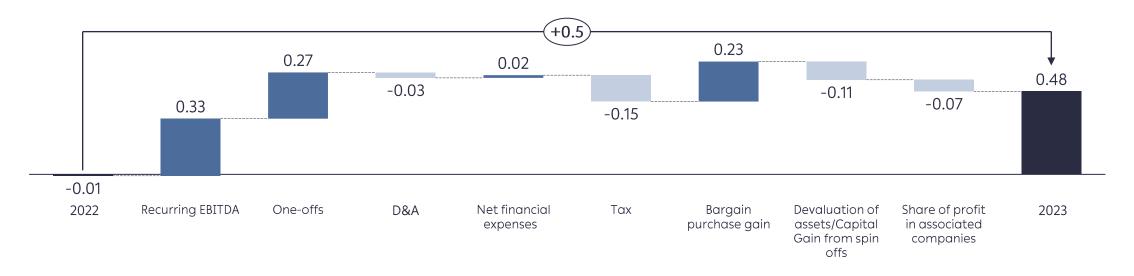
Contribution from Romania for the last two months of 2023 is low due to seasonality during the winter period

1. Contribution for the period Nov-Dec 2023.



Net income substantial improvement driven by EBITDA uplift and Bargain Purchase gain from acquisition in Romania

Net Income evolution (€bn)



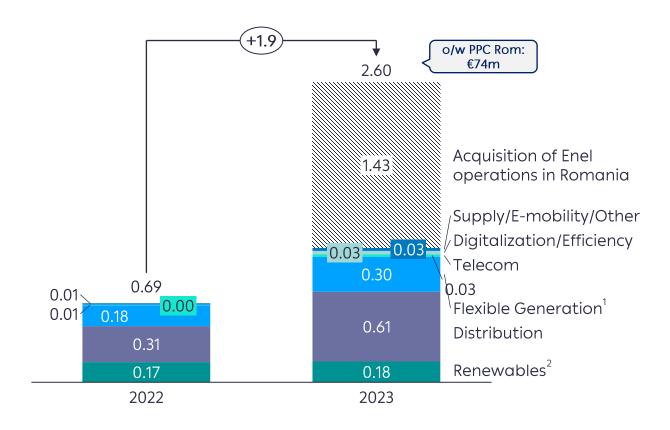
Major Drivers

- EBITDA improvement leading to higher net income
- Positive contribution for one-offs since 2022 included the extraordinary contribution of electricity generators
- Unfavourable tax effect due to improved profitability
- Positive impact from the Bargain Purchase gain from the acquisition in Romania
- Lower share of profit in associated companies since 2022 included the capital gain from the projects attributed to the JV with RWE and from the Volterra acquisition



Investments acceleration as per Business Plan

Investments (€bn)



Significant uplift driven by:

- Acquisition cost in Romania
- Distribution capex for the enhancement and digitalization of the network

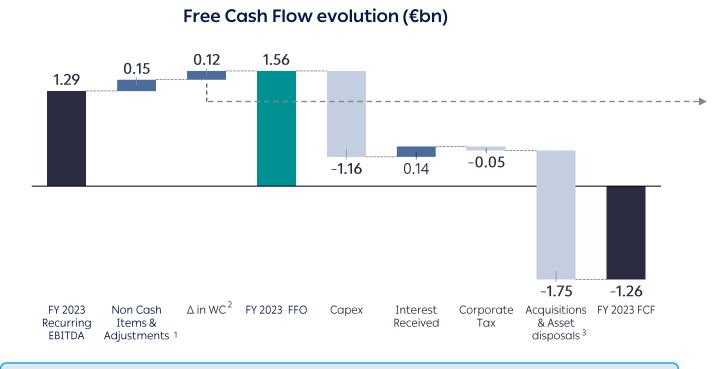


- RES additions which are expected to further ramp up
- Flexible generation, due to the construction of new CCGT unit of 840MW
- Telco activity progress with our FTTH roll out plan

^{1.} Flexible generation includes, CCGT and conventional . 2 . Renewables includes solar, wind and hydro.



Free Cash Flow in line with plan



- o Strongly positive FFO driven by WC improvement in Q42023 and significant operational profitability
- Negative FCF due to the combined impact of increased capex and acquisition in Romania

Change in WC breakdown evolution (€m)



Positive WC impact of €0.1bn performance due to :

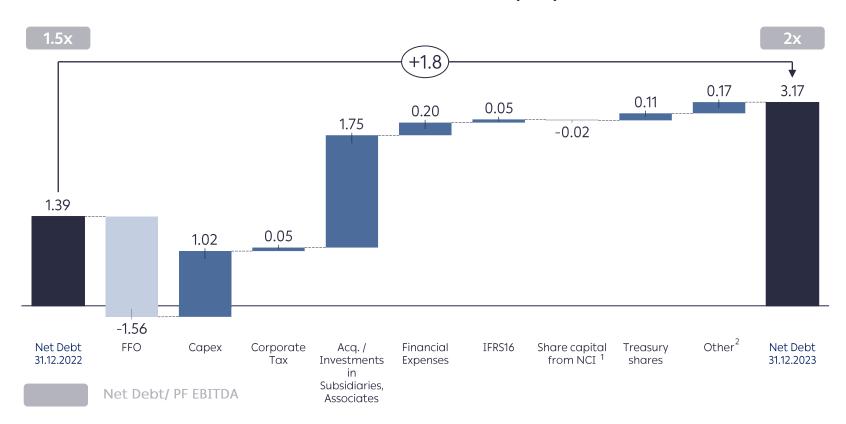
- Favourable Customer Trade Receivables as a result of our continuous efforts to improve collections
- Anticipated CO₂ effect driven by lower volumes needed for 2023 emissions compared to 2022
- Hedging positive effect due to the wind down of existing positions
- Other items mainly driven by positive effect from customer contributions

^{1.} Mainly relates to bad debt and unbilled revenues. 2. WC includes Customer contributions for their connection to the Distribution network. 3. Including the acquisition cost of the operations of Enel in Romania Aioliki Beleheri SA and KPM Energy SA with a total RES capacity of 46MW.



Net Debt increase in line with the planned growth strategy





- Net debt increase due to anticipated higher investments which were partially absorbed by FFO
- Disciplined financial position with Net Leverage (PF) at 2x, well below the selfimposed ceiling of 3.5x - or at 2.5x on a non-PF basis
- Comfortable headroom in order to proceed with our significant investments over 2024-2026

1. Cash received from the contribution of minority shareholders in the JV "Ilektroparagogi Alexandroupolis" S.A." for the construction of the new 840MW CCGT unit in Alexandroupolis. 2. Includes dividends paid to minority shareholders



Concluding remarks

Setting the base to become a Leading South East Europe Clean Utility Strong results in 2023, progress in RES plan, reduction of carbon footprint and a major acquisition for expansion in Romania ~ 70% of 2026
target for RES
has been secured
reducing
substantially the
execution risk of
business plan

Our integrated position has been providing resilience and the natural offtake for our RES investments

Our strategy has started to pay off - delivering on our plan will eventually further increase the value for our shareholders

We reaffirm our €1.7bn EBITDA target for 2024



A Appendix



Sustainability is embedded in all PPC strategic pillars, with strong delivery across all businesses

PPC strategic pillars

Clean & resilient generation portfolio



Modernizing our networks



Customer centric retail services



Sustainability KPIs	FY 2023	Δ vs FY 2022
Lignite installed capacity	1.6 GW	-0.9 GW
RES capacity	4.6 GW	+1.12 GW
RES capacity on total	42.7 %	+9.8 p.p.
RES production	5,055 GWh	+564 GWh
RES production on total	25.9%	+6 p.p.
CO ₂ emissions intensity (Scope 1)	0.5 tCO ₂ /MWh	- 24 %
CO ₂ emissions (Scope 1)	9.7 MtCO ₂	- 5.1 MtCO ₂
SAIDI (Greece/Romania)	137/89 mins	-1/-2mins
SAIFI (Greece/Romania)	1.8/2.5	0/-0.1
Total network length	380 k km	+ 3 km
Transactional NPS (Greece/Romania)	52/29	+6/ n.a.
Online penetration/myPPC app (Greece)	29%	+3.4 p.p
Online penetration/myPPC app (Romania)	43%	+ 3 p.p
Charging points installed (Greece)	2,015	+ 973
Charging points installed (Romania)	386	+ 68



ESG Ratings









• Reduced Scope 1 CO₂ emissions by 34% vs. 2022 to 9.7 M tons



 Consumption of non-Generation PPC Group buildings covered by Guarantees of Origin coming from PPC Hydro plants (~7.5 GWh)



- GreenPass Guarantees of Origin on 1.4 TWh for large clients
 ~685 GWh for Residential & Business customers
- Over 2,000 public EV charging points
- Marketed myEnegy Solar service for rooftop PV installation

Note: All figures refer to Greece







Nature positive operations



- The Company's **Biodiversity Policy**, which is under approval, contributes to our efforts to protect and preserve our planet's precious ecosystems
- **6,500** acres restored in 2023 in the mines of Amyntaio, Kardia, Mavropigi and Megalopoli

Waste

- 99% of electricity produced in plants covered by ISO 14001:2015
- Created the Policy for best Waste Management of decommissioned lignite plants materials to ensure the sustainable transition of impacted areas

Note: All figures refer to Greece







Socioeconomic shared value creation



 PPCR awarded with the Great Place to Work Certification



Diversity, Equity & Inclusion

- Women employees increased to ~28% (3,652) vs ~27% (3,450) in 2022
- Women in managerial positions increased to 35% vs ~32% in 2022
- Participation to UN "Women's Empowerment Principles"
- PPC Group proudly employees 135 individuals with disabilities

Other

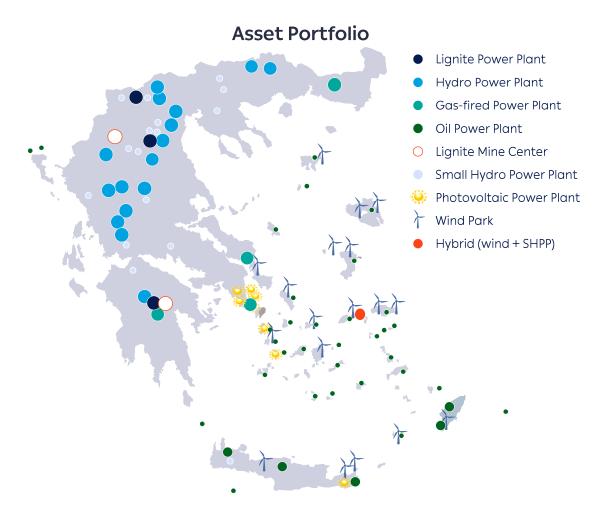
- Digitalization of operations being rolled out to e.g.:
 - Maximize accessibility to customers
 - Optimize grid management
- Ensure data protection and privacy
- Increased workforce by more than 400 employees
- Direct social contributions (donations) of >10 M€

Note: All figures refer to Greece

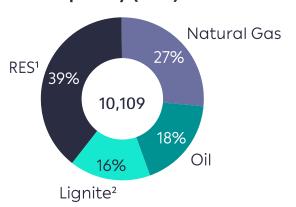




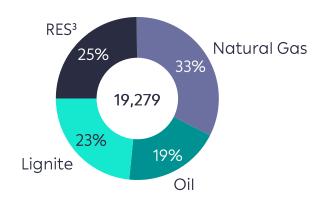
Overview of PPC's Asset Portfolio (Greece)



Installed Capacity (MW) as of 31.12.2023



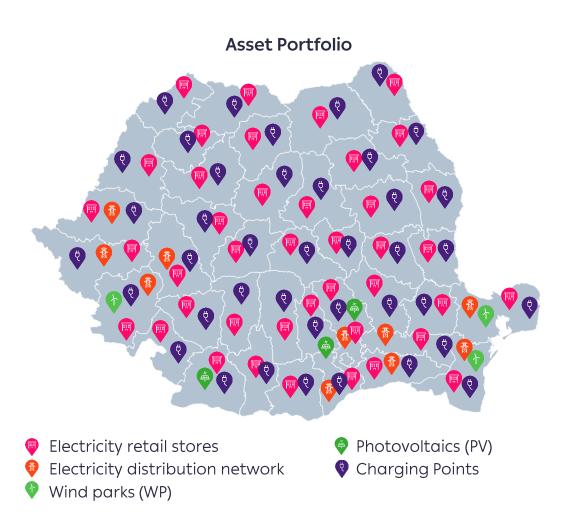
2023 Generation Mix (GWh)



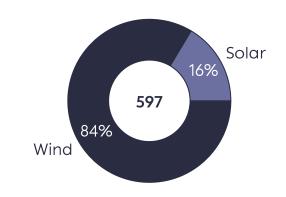
Source: Company Information. 1. Including Large Hydro 2. Excluding Ptolemais V unit which at 31.12.2023 was in trial operation. 3. Excluding generation from PPC's participation in JVs.



Overview of PPC's Asset Portfolio (Romania)



Installed Capacity (MW) as of 31.12.2023



Generation Mix (GWh)



Source: Company Information.



Glossary

BoD	Board of Directors	ND	Net Debt
CAGR	Compound Annual Growth Rate	NPS	Net Promoter Score
CAPEX	Capital Expenditure	Opex	Operating Expenses
CCGT	Combined Cycle Gas Turbine	PF	Pro Forma
CDP	Carbon Disclosure Project	PPA	Power Purchase Agreement
CEO	Chief Executive Officer	PPC	Public Power Corporation
CFO	Chief Financial Officer	PPCR	PPC Renewables
CMD	Capital Markets Day	PV	Photovoltaics
CO2	Carbon dioxide emissions	RAB	Regulated Asset Base
CP	Charging Points	RES	Renewable Energy Sources
D&A	Depreciation & Amortization	RON	Romanian Leu
DAM	Day Ahead Market price	RRF	Recovery and Resilience Facility
DSO	Distribution System Operator	RTB	Ready-to-Build
EBITDA	Earnings Before Interest, Taxes, Depreciation, and Amortization	S&P	Standard & Poor's
EnMa	Energy Management	SAIDI	System Average Interruption Duration Index
ESG	Environment Social Governance	SAIFI	System Average Interruption Frequency Index
ESMS	Environmental and sustainability management system	SBTi	Science Based Targets initiative
EU	European Union	SDGs	Sustainable Development Goals
EV	Electric vehicle	SEE	South East Europe
FCF	Free Cash Flow	SHPP	Small Hydro Power Plant
FFO	Funds From Operations	SLB	Sustainability Linked Bond
FTTH	Fibre to the Home	SoV	Share of Voice
GW	Gigawatt	TCFD	Task Force on Climate-Related Financial Disclosures
GWh	Gigawatt hour	TELCO	Telecommunications
ICT	Information and Communication Technology	Telecom	Telecommunications
IFRS	International Financial Reporting Standards	TTF	Title Transfer Facility
IRR	Internal Rate of Return	TWh	Terrawatt hour
ISO	International Organization for Standardization	VAS	Value Added Services
JV	Joint Venture	WACC	Weighted Average Cost of Capital
km	Kilometers	WC	Working Capital
KPIs	Key performance indicators	WEP	Women's Empowerment Principles
MSCI	Morgan Stanley Capital International	WP	Wind Parks



NCI

Corporate Presentation | April 2024

Non-Controlling Interest

Financial Calendar/Roadshows - IR Contacts

What's next?

Date	Event	Venue
23.05.2024	Announcement of Q1 2024 financial results	Athens
28 - 29.05.2024	Goldman Sachs Electrify Europe: Utilities and Clean Energy Conference	London
27.06.2024	Annual General Meeting of the Shareholders	Athens
22.07.2024	Ex-dividend date	Athens
23.07.2024	Record date	Athens
26.07.2024	Dividend payment for the year 2023	Athens
06.08.2024	Announcement of H1 2024 financial results	Athens
07.11.2024	Announcement of the 9M 2024 financial results	Athens

Stay informed on PPC

IR team - contact us

@ ppcgroup.com/en/investor-relations/

General contact

@ www.linkedin.com/company/ppc-s.a.

email: ir@ppcgroup.com

or request to be added to IR distribution list

Phone +30 210 52 93 702

Note: Dividend distribution and the relevant dates, are subject to the approval from the General Meeting of Shareholders of PPC.



